

The ideas in this book were gathered from creative sessions conducted between May and June 2017.

Participants working across a broad range of Essex organisations generated ideas around seven key ambitions for the County. They're not policy but they are a way to kick-start county-wide creativity.

The ideas they came up with are sometimes practical and at other times wild, frequently challenging, and always looking to lift the County up to its greatest potential.

Don't think of this book as a 'how to' guide. It's a 'what if' to inspire and inform. And while there are ideas that work specifically for one ambition, others pop up time and again throughout the book.

KEY:

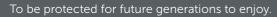
As you read through the ideas, you'll notice a few additional numbers. So many ideas had multiple benefactors that it felt necessary to document where else change could be realised.

For instance:

The idea to launch a crèche and co-working space was generated during the Sense of Identity (1) sessions. However, as an idea, it also impacts on Equal Start ③ and Prosperity ⑦.

BENEFACTORS:

ନିର୍ଦ୍ଦିନ	New Communities Travelling across the globe to make Essex their home.
$\hat{\Pi}\hat{\Box}\hat{\Box}\hat{P}\hat{P}\hat{P}$	Essex Families Living, working and building safe, secure lives in Essex.
ິກ	Older People Enjoying a fulfilling retirement.
Q	Future Talent Driving prosperity with education and opportunity.
(\mathbf{v})	The Environment



Great minds think alike

In all, 277 ideas were generated over 15 hours of collaborative working with a number of Essex agencies and leaders. Many of these ideas were unique, new ways to engage with and empower communities.

The ideas we came up with cropped up again and again. It's in these areas of repetition that success can be found.

Almost every working group suggested some kind of mentorship programme or co-working opportunity. Working independently, many different people saw the value in reducing the numbers of cars on the roads, or building community

KEY AMBITIONS:

space into new developments. Despite the huge number of ideas, many shared the same core goals.

Grouping ideas by theme highlights a real desire to create change; to encourage walking, inspire future leaders or create space for businesses to grow. These themes show not only how creative Essex can be but also how even the wildest idea is grounded in a deep desire for action.

Partnership working relies on a shared responsibility and common goal. Change can only be achieved by sharing expert skills, resources and experience across Essex.

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T Celebrating the hidden Essex



The Essex Story – a play

BENEFACTORS:

Create new work, performed across the UK to celebrate and dispel cultural stereotypes around Essex.

Unite behind a sense of identity

Essex is many places. A haven for wildlife, self-made millionaires, social housing and everything in between. Complicated, surprising, eccentric – there's no single way to describe who we are.

Our question...

"How can we celebrate achievement in Essex? How can we build a sense of civic pride and establish Essex as a destination people want to visit?"

T) THEMES

Understanding Essex Broadening young people's horizons Celebrating county-wide achievement Celebrating the hidden Essex Creating supporting networks Empowering female entrepreneurs Empowering young women to achieve Retelling the Essex story

(\overline{T}) Celebrating the hidden Essex	(T) Celebrating the hidden Essex
Cultural listening posts	Cultural tours of Essex
Create internet enabled objects, housed on interesting sites that tell unique stories about Essex.	Guided tours of Essex delivered by interesting Essex characters.
(4)	(4)
① Retelling the Essex story	① Creating supporting networks
White van man art trail	Mentoring app
Campaign to challenge the image and stereotype of Essex as a culture desert with a touring white van art trail highlighting and celebrating Essex artists and culture.	Virtual business advice delivered via messaging service to share support.
	3 7
① Empowering female entrepreneurs	① Retelling the Essex story
Crèche and co-work	Cultural map of Essex
Combine co-working spaces with childcare to allow parents to work efficiently and build networks with other working parents.	Map the untold story of Essex based on unusual and unique people's history. Use a competition to crowdsource the most interesting, untold stories.
30	(4)
① Understanding Essex	① Understanding Essex
The 'new' Essex girl	Write an Essex curriculum
Create a new image of the Essex girl based on research into aspiration and attainment of successful Essex women.	Teach a revised history of Essex from primary to secondary school.

\bigcirc T Retelling the Essex story



Essex Music Museum

BENEFACTORS:

Celebrate Essex's musical achievements in both history and popular culture.

T Understanding Essex

The impact of the Essex girl

Academic study into the economic impact of the Essex girl image on outlook and aspiration for the County.

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(T) Understanding Essex

MA in Essex

A year-long academic study into Essex history, culture and future.

T Broadening young people's horizons

Pupil premium for the arts

All schoolchildren to gain access to a number of free hours of arts workshops and performances every year.

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T Celebrating county-wide achievement

Essex Festival

Annual celebration of the best Essex has to offer, from food and agriculture to pop culture and radical activity. T Understanding Essex

The cultural impact of TOWIE

Academic study into the cultural impact of TOWIE on the UK, broadcast media and Essex.

Q

T Empowering female entrepreneurs

Businesswoman of the year award

Celebrate successful female entrepreneurs.

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T Broadening young people's horizons

Combine work experience and volunteering

Devote a number of days every school year to voluntary activities encouraging young people to see the benefit of helping others.

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T Celebrating county-wide achievement

Museum of Essex

Chart the chronological history of Essex in a museum setting.

2 Enjoy life long into old age

Essex is full of people who have enjoyed a long, fruitful life here – the people who built our County. And it has the potential to offer everyone the same excellent quality of life as they live and grow old here.

Our question...

"How can we close the gap in life expectancy across Essex? How can we halve the number of avoidable illnesses, and ensure every adult who is able to, can live independently?"

T THEMES

Building community health and wellness Building lifelong wellness Creating supporting networks Encouraging healthy behaviour changes

Learning from success Monitoring people when we can't be there Reducing pressure on A&E Understanding the cost of illness

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Older people accelerometer

Use motion tracking to monitor not only activity levels but also vital signs of older people when family members can't be close. iPads, motion sensitive cameras and pedometers can all be used to monitor the safety of isolated and frail people. (T) Reducing pressure on A&E



New health hubs

Deal with complaints that end up in A&E by creating attractive places with drop-in appointments.

Combine emerging health tech with free refreshments, a kids play area and attractive setting to create a place people want to visit. Ambition 2: Enjoy life long into old age

Indication of the second of the s	 Building lifelong wellbeing Local cookery classes Community-led cookery classes bringing beople together to educate about diet and nutrition but also food poverty. 	 T Creating supporting networks Social media community groups Empower community gatekeepers to create online community engagement groups. 	 T Learning from success Communities map A visual map of Essex's successful community projects to help new groups create new networks. 	 T Building lifelong wellness Afterschool clubs as preventative care Use the afterschool setting to identify potential health and wellbeing challenges at a very early, and preventable stage.
Daily mile Replicate success Nertal health in schools Invest in healthy schools Mental health in schools Design in good ifersty choices as part In and study those areas that are succeeding, for example the Bromley-by-Bow community Mental health in schools Invest in healthy schools Mental health in schools <th></th> <th><u>اااً</u> (۵)</th> <th>®(</th> <th>3)</th>		<u>اااً</u> (۵)	®(3)
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	physical wellbeing while teaching			
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(T) Delivering new skills

Provide an equal start for every child

Over three quarters of Essex's schools are good or outstanding, and as our County and our communities grow, so will the opportunities for every young person.

Our question...

"How can we improve school readiness, lift aspiration and ensure the children of Essex can build safe, secure life-enhancing relationships?"

THEMES

Forging better relationships Building collaborative communities Childcare support Creating leaders Delivering new skills Rethinking education Encouraging arts participation

Simplifying travel Encouraging physical activity Encouraging volunteering Improving family life Improving health Investing in the future Providing mentors

Al inventor Developen Personal Troimer Crietive technologist

Enhanced careers advisors

Invite successful entrepreneurs to share their experience, delivering future-proof careers advice and focus on new ways of learning.

Identifying non-traditional learning providers such as General Assembly and Future Learn to understand what and how future skills can be achieved.



Care leavers investment fund

Create an endowment fund so all looked-after children in Essex have the capital to buy a car or start a business when they leave education.

(T) Building collaborative communities	(T) Encouraging physical activity
Connecting centres	Free personal training
Create work opportunities for young people to work with Essex businesses, community projects and to access apprenticeships and training.	Encourage young people to care for their bodies, improve mental wellbeing and learn to achieve goals through hard work.
(4)	(2
(T) Providing mentors	(T) Investing in the future
Compulsory mentors	Rewrite language around vulnerability
Every employee must mentor a young person.	Change the language describing social deprivation to empower looked-after and supported young people.
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T Delivering new skills	T Providing mentors
Virtual interviews	Tech girls
Use VR to deliver practical interview skills and training.	Industry mentors to encourage young women in tech.
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T Forging better relationships	(T) Forging better relationships
Health drop-ins	Better sex education
Local 'one-stop shops' for young people teaching sex education, promoting healthy relationships, staying safe online, healthy eating and exercise.	Educate young people about consensual, healthy relationships.

Ambition 3: Provide an equal start for every child

T Broadening young people's horizons	T Investing in the future
Life swap	Mental health in curriculum
Give young people across Essex a chance to experience different lives.	Teach mindfulness from primary school age to manage stress and anxiety.
T Encouraging volunteering	① Delivering new skills
Increased work experience	Future playground
Create an enhanced work experience programme with multiple opportunities throughout the school career to try a range of career options.	Physical playground that teaches digital skills.
T Delivering new skills	T Rethinking education
Business academy for	Flexy schools
supported young people	
Provide opportunities for children with complex needs to achieve good quality, aspirational employment.	Allow children to study part-time, investigating their personal passions in the meantime.
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(T) Encouraging arts participation	T Simplifying travel
Arts mentorship	Essex-London free 16-21
Encourage creative thought by pairing young people with established arts professionals.	Provide free transport for young people aged 16-21 between Essex and London to encourage career aspiration.



The strength of Essex is its people. We are home to many tight-knit communities, with an incredible voluntary sector and community spirit.

Our question...

"How can we celebrate our voluntary sector and build strong, safe, welcoming communities?"

T THEMES

Mapping and celebrating Essex heritage Spot, celebrate and empower community talent Empower communities to lead themselves Encourage volunteering Improve housing Bringing people together Creating supporting networks

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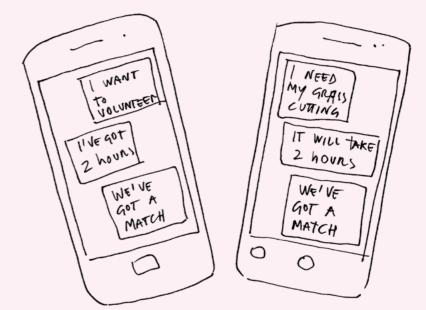
(T) Bringing people together



Empty shops initiative

Ensure all empty shops can be leased to groups engaged in community development.

Empty shops can be used as meeting spaces, retail and community arts initiatives. Leased on a short-term basis, the scheme ensures continued activity on the high street and eliminates the number of empty shops. T Creating supporting networks



Micro-volunteering platform

Create a digital platform that can connect people who have snippets of time to volunteer with isolated, frail and older people who may want help and/or company.

Micro-volunteering allows busy people, who may be put off by long-term voluntary commitments, to help their community.

Micro-volunteering offers can be matched by time, location and/or skill set, allowing people with specialist skills to work efficiently.

T Mapping and celebrating Essex heritage	\bigcirc Spot, celebrate and empowe	r community talent	T Encourage volunteering	
Hidden Essex tour	Engagement chec	klist	Cross-departmental volunteering task fo	
Walking tours, wildlife activities, poetry even and wild camping to help the people of Esse reconnect with the County.		ered at the start	Encourage collaboration across education and health with a con volunteering action team to effic share skills and resources.	nbined
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T Spot, celebrate and empower community tale	nt (T) Spot, celebrate and empowe	r community talent	(T) Bringing people together	
Asset mapper role	Social media skill	share	Creative hubs	
Create a position for an individual to move between communities to map assets, investigate opportunities and create links between separate communities.	Create learning opportunities community members so the skills and experiences with a	y can share their wider audience.	Embed arts and creative profess the communities they serve with museums and other community	hin libraries,
ဂိုဂိုး ®	Teach blogging, social media management skills so that su can teach and inspire new gr	ccessful groups	ốộ ĥộ nế	
 Empower communities to lead themselves 	(T) Improve housing		 T Spot, celebrate and empower co 	ommunity talent
Connected communities prize	New development community group		Cut red tape	
A campaign to find and celebrate cohesive, connected and active communities that already meet the ambition our vision aspires t	Connect existing and new re development projects to ease	sidents in all	Enable talented and engaged in be active by using local authority to cut red tape and encourage n community working.	y knowledge
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<u></u>				
 Mapping and celebrating Essex heritage Heritage trails 	T Empower communities to le Community budge		T Spot, celebrate and empower coGood citizen award	ommunity talent
A community art project to map and share memories and folk history from across the County.	Give communities more con money is spent within their c		Celebrate kind deeds within a co	ommunity.
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T Empower communities to lead themselves

Citizen juries

Panels of local people with a shared community interest gather to discover a solution. Especially useful when debating contentious issues such as new developments.

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T Bringing people together

Drop-in cafés

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Repurpose community and village halls as drop-in, informal meeting places to reduce isolation and encourage engagement.

(T) Empower communities to lead themselves

Community vision charters

Create community organisations entrusted with responsibility for shaping localised growth. Ask for input on how public services can work together to serve the community.

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(T) Spot, celebrate and empower community talent

Social movers delivery service

Harness cyclists, walkers and car drivers to move messages and goods from point to point within a community.

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(T) Building communities

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Building brick and mortar communities

Community space built into all new developments that facilitate meetings to connect people, encourage enabled health care and community based care.

Including residents, service providers and planners in the consultation from the outset allows all parties to have a say in how their towns and villages can be developed sustainably.

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Develop our County sustainably

Essex is unique. Historic market towns and radical new towns. The longest coastline in Britain and working port communities. Ancient, beautiful, modern, challenging.

Our question...

"How can we ensure everyone has access to good quality, affordable homes, while sustainably developing our County?"

T THEMES

Building communities Repurposing housing stock Secure homes for all Visualising future developments Bringing people together Spot, celebrate and empower community talent Building community health and wellness Building communities Bringing people together Protecting the environment Protecting our heritage



VR for housing developments

Virtual reality can help residents and community groups visualise development plans at an early stage.

Encouraging input can ease planning opposition while giving residents a greater say in how their environment is developed.

T Visualising future developments		\bigcirc Building community health and welln	iess
Community insight developments		Take ownership of future developments	5
Through consultation and co-creation build developments people want to b		Empower community action groups t take ownership of community buildin and design 'state of the art' primary ca into all new developments.	Ig
Á Á	4	ର୍ନନିନ	4
① Repurposing housing stock		① Building sustainability	
Housing stock audit		Centre parks housing e	state
Audit all pre-existing and unused bui that could be brought into housing s		Car-free estates with parking on the c	outskirts.
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① Building communities		T) Secure homes for all	
New communities not just houses		Secure tenure	
Pilot new methods of communicatic to share development plans with exis and future residents to help alleviate community tensions.		Protect chaotic households from eviction by not stopping their paymer to private landlords.	nts
	(4)		3
T Bringing people together		(T) Spot, celebrate and empower commur	nity talent
Free bike with every new home		Environmental challenge prize	
Housing developers to provide every home with a free bike.	' new	Use the challenge prize model to stim innovative thinking around environme issues that would lead to sustainable development.	
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 Building community health and wellness Primary care in all planning application 	 ① Building communities Co-operative housing estates
No new development to give planning permission without the inclusion of primary care.	Homebuyers pool their deposits to bulk buy self-build estates to get a better deal.
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① Building community health and wellness Healthy planning	 T Bringing people together Young and old living
Use planning powers to build healthy community space into new developments.	Free up accommodation in elderly care homes for young people to live in reduced price accommodation in exchange for giving care and support.
$\hat{\mu}\hat{\mu}\hat{\mu}\hat{\mu}\hat{\mu}\Psi$	ĥ ® 2
 Duilding communities Childcare in every new development Wrap-around childcare provision designed into every new development. 	 Building community health and wellness Adult playgrounds Adult playgrounds to encourage mobility are balance throughout later life.
ĥĥŧ ®	ဂိုလိုန ဂ်ဂိ
 Protecting the environment Young architects prize 	 Protecting our heritage Derelict stock audit
Prize to celebrate the best young talent in sustainable development.	A county-wide audit of abandoned manufacturing space to determine what can be repurposed into commercial and cultural space.

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mobility and

6 Connect us to each other and the world

Essex has an unbeatable location - close proximity to London, a gateway to Europe and links to the rest of the world.

Our question...

"How can we increase trade connections between Essex and the world? How can we improve transport efficiencies and encourage investment in modes of transport other than our private cars?"

(T) THEMES

Encourage walking Green strategy in urban development Increase public transport use Rethink the commute

Make roads safer Reduce the number of cars on the road Reduce transport inefficiencies

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Council tax reduction for sustainable transport

The less you use the car, the less you pay.

Local authorities can offer reductions to those households who prioritise sustainable transport options. (T) Rethink the commute



Community co-working space

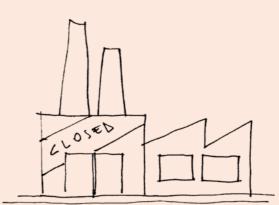
Repurpose libraries and unused community spaces as co-working hubs.

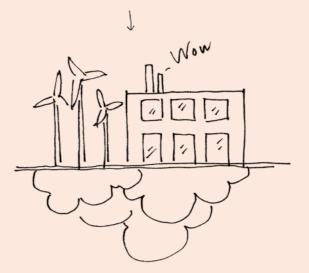
Libraries and other community spaces already exist and offer the foundations of thriving co-working hubs. Local authority support can help transform these spaces with superfast broadband, conference facilities and a welcoming breakout space. Ambition 6: Connect us to each other and the world

① Make roads safer	① Increase public transport use
A new culture for transport	Free public transport
Redefine car journeys as limiting and frustrating. Not a tool for freedom.	Make all modes of public transport free to all passengers across the County.
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\bigcirc Green strategy in urban development	Reduce the number of cars on the road
Electric-first road building	Council car tax
Electric car drivers are given priority status with dedicated lanes and toll-free driving.	No-car households receive a discount, yet council tax rises the more cars a household owns.
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① Reduce the number of cars on the road	T Reduce the number of cars on the road
No cars in town centres	School run app
Pedestrianise all town centres.	Create an advanced journey share app for safe carpool to school.
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T Encourage walking	 Green strategy in urban development
Subsidised shoes	Centre parks towns
Comfortable, sturdy walking shoes for the people of Essex.	Create green towns with fruit trees and vegetable patches for public consumption.
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 Green strategy in urban development Build high-quality transport provision into town planning 	 Green strategy in urban development Park and Ride end of the line
Each new development must prioritise sustainable transport that reduces reliance on single person car journeys.	Roads into urban areas end at the Park and Ride so people must finish their journeys using sustainable modes of transport.
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 Increase public transport use Ferry across the Thames 	 Increase public transport use Nudge travel updates
A boat connecting South Essex and East Kent economies.	Encourage efficient travel by highlighting when sustainable transport may be quicker and/or cheaper.
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 Reduce the number of cars on the road Flexible working hours 	T Reduce the number of cars on the road Urban travelators
Encourage home working and flexible hours to reduce rush hour congestion.	Moving pavements to reduce the need for cars on short journeys.
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 Reduce the number of cars on the road Multi-people app 	 Green strategy in urban development Ultra fast, free broadband
In-car app to sense when people are making single car journeys.	Public spaces enabled with ultra fast, free broadband.
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(T) Create space to grow





Repurposing grow-out space

Identify existing commercial space viable for refitting to create space for new businesses and industries to grow.

Realise the potential of out of date manufacturing and retail space to house emerging industries, giving SMEs the space to grow.

Share prosperity with everyone

Essex is home to some exciting organisations and more entrepreneurs for the size of our economy than anywhere else in the UK. We're known for our confidence, smile and swagger.

Our question...

"How can we lift aspiration for the people of Essex? How can we provide a fertile ground for businesses to grow and productivity to increase? How can we capitalise on every opportunity that comes to Essex?"

(T) THEMES

Create space to grow Inspire future generations Invest in healthy infrastructure Invest in new technology Prioritise future skills Understanding assets

	T Create space to grow	
T Prioritise future skills	Garden communities for major employers	
	Create live work communities that attrac major employers to the area by providing affordable homes for their workers.	
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A EZZ	T Inspire future generations	
	TFL Essex campaign	
	Advertise the benefits of living and work in Essex to tired London commuters.	ing
		(1
	T Prioritise future skills	
	Create a design hub	
	Create a space to recognise the impact or design and creative sectors for the econ	
Skills builder	áða Q	
Skills Dulluer	(T) Improve connectivity	
Create a progressive skills school to build aspiration in bitesize chunks.	ECC run Thames shuttle	
Utilising the Open University and online learning model to encourage people to acquire new skills around employment and education, enabling people to learn in a sustainable manner.	Create a frequent bus route through the lower Thames crossing.	
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T Inspire future generations **Business mentor scheme** Raise aspiration and expectation amongst young people, while creating stronger links between schools and businesses. နဂိုန် @ 3 T Invest in healthy infrastructure Carbon positive Essex Create a carbon positive fund to invite inwards investment into Essex. Prioritise low-carbon and renewable energy businesses. iîi Q (5 T Create space to grow **Build speculative** growth space Provide accommodation for businesses which allows them to grow seamlessly. $\hat{\hat{\mu}}\hat{\hat{\mu}}\hat{\hat{\mu}}\otimes \hat{\mathbb{Q}}$

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T Improve connectivity

Tendring port bus

Connecting previously isolated spaces, simplifying movement for employment.

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(T) Inspire future generations (T) Inspire future generations **Develop the creative** industries and successful. Establish Essex as the business home for emerging creative and innovative technology. iîi Q နိုဂ္ဂ်ိနို 🍭 (3) (T) Prioritise future skills T Invest in new technology 21st century night school Public investment in science Enable people to retrain with future skills. for research. in Q fîî Q P (3) T Invest in new technology T Invest in new technology South and West Invest in automotive **Essex University** industry Help South Essex businesses move into green and sustainable automotive manufacturing. without an academic provision. \bigcirc ဂို႐ို_{န်} @ (T) Prioritise future skills (T) Understanding assets Skills escalator Sector analysis Provide a seamless escalation connecting Detailed analysis of suppliers, skills, schools, FE, HE and apprenticeships. marketplace and the role of public နဂိုန် ဂိုဂိုန 🍭 in Q

Create a new stereotype Show Essex as dynamic, entrepreneurial (1)Create a centre of excellence in science, updating the supply chain, raising aspiration and developing Essex as a national hub Develop a campus for other universities to be housed in areas of Essex currently 3 institutions in academia and science.

This ideas book would never have happened without the time, attention and creativity of Essex's brightest minds. Thank you.

Adult's Safeguarding Board Anglia Ruskin Health Partnership

Anglia Ruskin University

Barnados

Basildon & Thurrock University Hospital Foundation Trust

Braintree District Council

Campaign to Protect Rural England (Essex)

Chelmsford City Council

Chelmsford Community Voluntary Service

Children's Safeguarding Board

Colchester Arts Centre

Colchester Borough Council

Colchester Hospital University Foundation Trust

Community 360

Essex Association of Local Councils

Essex Community Foundation

Essex Compact

Essex County Council

Essex Cultural Diversity Project

Essex Music Education Hub

Essex Police

Essex Skills and Employment Board Essex VCS Alliance

Farleigh Hospice

Fire and Rescue Service Haven Gateway Partnership Health and Wellbeing Board Invest Essex London-Stansted-Cambridge Consortium Maldon CVS Maldon District Council Mercury Theatre Mother Hub North and East London CSU Police and Crime Commissioner for Essex Raytheon **Ringway Jacobs Rochford District Council** Royal Opera House Bridge **Rural Community Council** of Essex South East Local Enterprise Partnership South Essex College

Tendring District Council

University of Essex

Uttlesford District Council

Virgin Care

Visit Essex

Volunteer Essex

West Essex Clinical Commissioning Group

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